Hysan Development 2019 Interim Results Press Conference

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13 August, 2019



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Remarks by Ms. Irene Yun Lien LEE Chairman

2019 Interim Results Highlights

- Turnover and Recurring Underlying Profit increased by 9.1% and 8.9% respectively, taking into account full-period operations of Lee Garden Three
- Occupancies of Retail and Office portfolios were 96% and 97% respectively
- Volatile market conditions with ongoing economic and social-political challenges



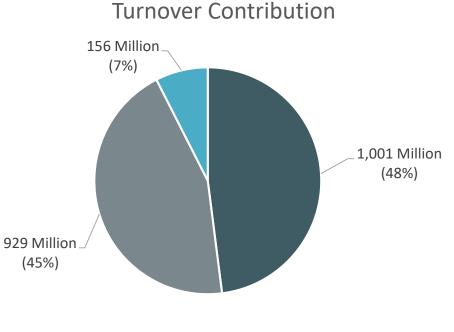


Mutual Empowerment

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• A dual engine business

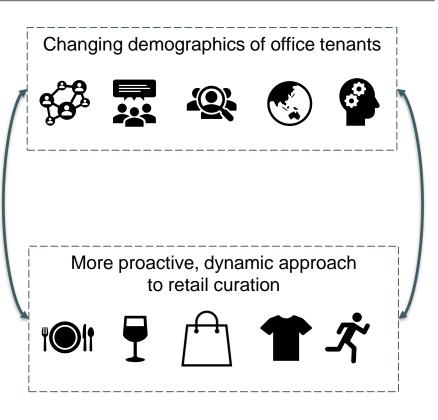


Retail Office Residential

Mutual Empowerment (Con't)

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- Dynamic relations between office and retail creates positive, self-starting cycle
 - Expanded and diverse retail offerings
 - Attract more local and multinational companies – enjoy facilities for them and their families throughout the week
 - Wider group of office tenants in turn enables us to further broaden retail offerings



Mutual Empowerment

- Two office tenant categories stand out:
 - o Banking and Finance
 - \circ Co-working / Flex space

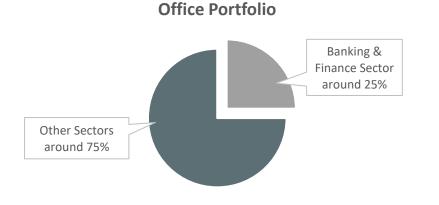


Mutual Empowerment (Con't)

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- Global financial institutions in Lee Garden Three pivoted our office portfolio to a higher concentration of banking and finance tenants \rightarrow about 25% of office lettable space
 - Young families from financial industry interested in children's lifestyle items
 - Private children's club: rich calendar of activities

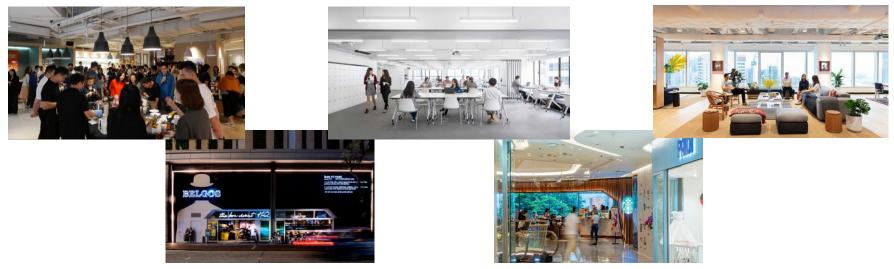






Mutual Empowerment (Con't)

- Flex space: including Spaces, The Desk, WeWork
 - For corporate tenants who need flexibility
 - Popular with start-ups
 - Transient and diverse workers / consumers
 - Added wide range of food and beverage with drinking elements
 - More lifestyle retail





Community Creation

- Three aspects of community creation:
 - Special accent in neigbourhood
 - Events using spaces not used in the past
 - Use business technology to create "Smart Community"





Community Creation (Con't)

- · Diverse neighbourhood with unique accents
 - Full-building-height mural
 - Mixture of old and new shops







Community Creation (Con't)

- Placemaking in office and retail spaces not used in the past
 - o Art and cultural space at Hysan Place
 - o Other areas to showcase concepts or host activities



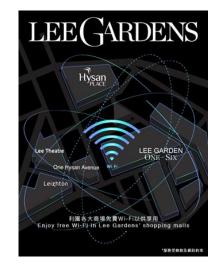


Community Creation (Con't)

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• Use business technology and aim to become 'Smart Community' with 'Smart Mobility', 'Smart Living' and 'Smart Environment'





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Thinking Long Term

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- Connected to life cycle of working, living, shopping and socialising for all generations
- Sustainability Committee formalised and Sustainability Policy refreshed
- Continue to integrate environmental, social and governance (ESG) initiatives into core business
 operations and partnerships



Outlook

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- Hong Kong economy expected to face uncertainties in 2H 2019
 - o Global economic slowdown
 - Sino-U.S. trade disputes
 - Recent internal social conflicts to impact Hong Kong's economy, in terms of investment demand and tourism
- Pressure in the short term, but Hysan's curation of tenants mix, focus on asset enhancement, strength in property management, an integrated and connected portfolio, and a healthy balance sheet will power us to achieve long-term goals
- Hysan's firm commitment to Causeway Bay and Hong Kong remains unchanged







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Presentation by Mr. Roger HAO Chief Financial Officer

2019 Interim Results Highlights

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	30/6/2019 HK\$'M	30/6/2018 HK\$'M	%
Turnover	2,086	1,912	9.1%
Recurring Underlying Profit	1,394	1,280	8.9%
Underlying Profit	1,394	1,280	8.9%
 Fair value gain on investment properties located in Hong Kong Shanghai* Imputed interest income on the interest-free loan to a joint venture Other gains and losses 	1,318 45 15 11	1,695 33 14 (9)	-22.2% 36.4% 7.1% n/m
Reported Profit	2,783	3,013	-7.6%
	30/6/2019 HK\$'M	31/12/2018 HK\$'M	%
Shareholders' Funds	76,021	74,431	2.1%

* The investment properties are held by an associate of the Group.

n/m: not meaningful

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2019 Interim Performance: By Portfolio

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Strong Financial Position

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Gearing

- Total Gross Debt: HK\$7,576 million (31 December 2018: HK\$6,326 million)
- Net Debt to Equity: 4.9% (31 December 2018: 4.7%)

Debt Profile

- Fixed Rate Debt: 79.5% of the total gross debt (31 Dec 2018: 75.5% of the total gross debt)
- Average Debt Maturity: 5.1 years (31 Dec 2018: 3.9 years)
- Capital Market Issuance: 79.5% (31 Dec 2018: 75.5%)
- Average Cost of Finance: 3.6% (2018: 3.6%)

Credit Rating

- Net Interest Coverage: 19.1 times (2018: 17.9 times)
- Moody's: A3;
 Fitch: A Standard and Poor's: BBB+;



Green Financing

- Established Hysan's Green Finance Framework for sustainable building development and enhancements
- Issued a total of HK\$1,550 million green bonds in 1H 2019



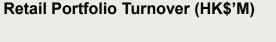


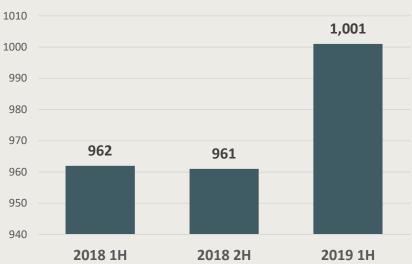
Presentation by Mr. Ricky LUI Chief Operating Officer

1H 2019 Performance: Retail Portfolio

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- Retail portfolio turnover was HK\$1,001 million, up 4.1% from 1H 2018
- Contribution from turnover rent of HK\$49 million
- Occupancy: 96% as at 30 June 2019
- Overall, positive rental reversion in renewals, rent review and new lettings





1H 2019 Performance: Retail Portfolio

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- Hysan's estimated Retail Sales Growth was around 4%, outperformed the overall Hong Kong Retail Sales drop of 2.6% (affected by drop in discretionary products)
- Total foot traffic increased by around 5%



Hong Kong Retail Sales

Type of retail outlet	Jan-Jun 2019 (YoY)
Jewellery, watches and clocks, and valuable gifts	-6.5%
Medicines and cosmetics	-0.3%
Food, alcoholic drinks and tobacco (other than supermarkets)	+0.6%
Clothing, footwear and allied products	-3.4%



1H 2019 Performance: Retail Portfolio

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Trade Mix Enhancement

	Opened in 1H 2019	Relocated in 1H 2019	Renovated in 1H 2019
Hysan Place	b+ab BAI FUNG BENTO HEYTEA n.o.t. x ehonia	Area 0264 DEMK DIDIER DUBOT	sen-ryo
Lee Garden One	Wallen Jewellery AMOREPACIFIC	-	Brunello Cucinelli
Lee Garden Two	Oookie Cookie	nicholas & bears Pacific Coffee	Van Cleef & Arpels Sandro MAJE
Lee Garden Three	Monoyono umbra Busybee Fendi Cucine	-	-
Lee Theatre Plaza	Verdant TeaHouse	-	U-banquet • The Starview
Leighton Centre	-	-	adidas
25 Lan Fong Road	-	-	GENTLE MONSTER

Mostly lifestyle shops and food/beverage outlets



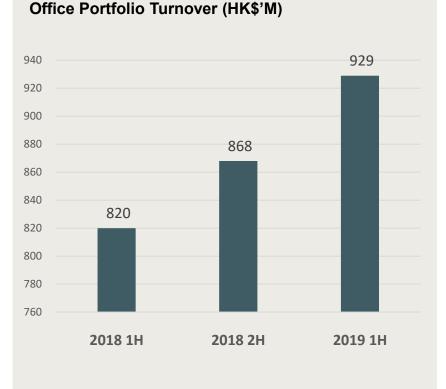




1H 2019 Performance: Office Portfolio

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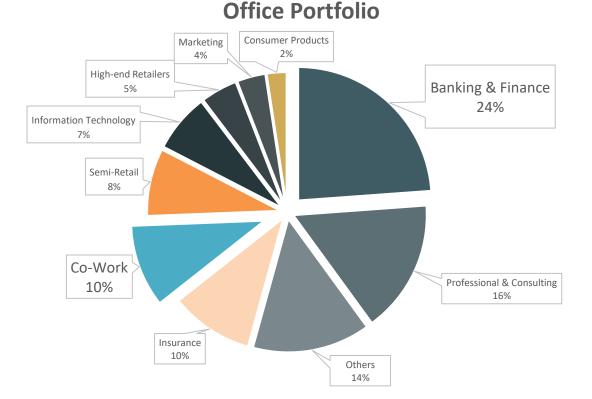
- Office portfolio turnover increased by 13.3% from 1H 2018 to HK\$929 million
- Occupancy: 97% as at 30 June 2019
- Positive rental reversion in renewals, rent review and new lettings across the portfolio



1H 2019 Performance: Office Portfolio

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· Still a balanced portfolio with different industries represented



1H 2019 Performance: Residential Portfolio

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- Residential portfolio turnover increased by 20.0% ٠ from 1H 2018 to HK\$156 million
- Positive rental reversion on renewals, rent review ٠ and new lettings
- Occupancy: 91% as at 30 June 2019 ٠
- Benefits from the availability of a range of ٠ renovated flats
- More flexibility in terms of lease terms and ٠ landlord provisions
- Much improved customer satisfaction leads to ٠ enhanced overall image and reputation

Residential Portfolio Turnover (HK\$'M)



Bathroom

Kitchen

Before



After





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Before

Tai Po Luxury Residential Project

- · Major statutory submission approved
- Site formation and foundation construction on track
- Detailed design of core disciplines completed and major tenders issued
- Interior design and visual mock-ups construction in good progress





New Retail: Perfect Merger of Online Convenience and Offline Experience 题 Hysan希慎

- Use advanced technology to develop integrated shopping experience that combines product, membership, marketing and transaction services
- For example:
 - o Personalised customer relationship management
 - o E-coupons
 - o Big data analytics





New Retail: Perfect Merger of Online Convenience and Offline Experience (Con't)

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- Our loyalty clubs experience significant growth in number of members in 1H 2019
- Up to 20 successful marketing and branding events, with several 'first in Hong Kong' ones



New Retail: Perfect Merger of Online Convenience and Offline Experience (Con't)



- Plays major role in Causeway Bay community and creates high profile events
 - o Marvel's Avengers 4
 - CX/HSBC Hong Kong Rugby Sevens Fan Walk
 - o Lee Gardens EGGssentially Art
 - \circ Go Green 2.0
 - Lee Gardens under the Invisibility Cloak





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Thank you