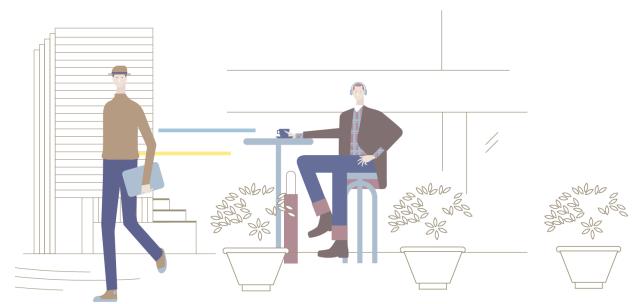


### Hysan Development 2017 Annual Results Analyst Briefing

#### 28. 2. 2018





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# **2017 Highlights**



- Turnover increased by 0.4%; against a slight decline in Recurring Underlying Profit of 0.8%
- Reported Profit increase reflecting changes in fair value of investment properties
- Retail portfolio occupancy at 97%; Office portfolio occupancy at 96%
- Completion of Lee Garden Three further building our commitment to lifestyle and community





- Reasonable growth in 2017 global economy
- Hong Kong's economy echoed this positive sentiment
- Local retail sales saw uptick in growth
- Office leasing continued to be stable

## **Retail Changes**



- "Generational shift": Millennials and Generation Z'ers are driving changes in the where, what, how and when products and services are delivered
- "Demographic change": Mainland tourists and "New Hong Kong" residents, who came to settle in Hong Kong over the past 10 to 20 years, are mature and sophisticated spenders
- Need to cater to tourists, "New Hong Kong" residents, and the "old" Hong Kong
- Landlord has to constantly enhance retail environment and partner closely with tenants



- Technology advancements:
  - Relentless growth of e-commerce, dominance of mobile technology, prevalence of social media





- Brands and retailers, as well as online operators, are making moves to address these issues
- Hysan, as a landlord mall operator, needs to re-invent and re-imagine both strategically and operationally



- Give shoppers "extra special" touch to make the shopping experience socially pleasant and interesting
- Customers now offered personalised and unique items and services
- Hysan started journey into new retail and will continuously adapt our offerings





Early workout at gym

Heading into work

Hysan Place for a quick lunch

A quick coffee to perk up

Browsing in book store before heading to a dinner party

# **Office Changes**



- "Generational changes":
  - Incoming workforce want more fluid and mobile work style plus work in social setting
  - Co-working space is growing and Hysan is increasing its office portfolio's co-working space exposure to over 5%
- Multinationals opting to relocate to non-Central core areas such as Causeway Bay
- But Hysan faces strong competition from other office areas on the Island and Kowloon while there is still value for money differential

# Hysan's Progress in 2017



- Lee Garden Three completed in December 2017
  - First office tenants moved in
  - > Other multinationals from a diverse business background moving in
  - > Spaces, community-based co-working brand, establishing flagship here
  - > Retail podium welcomes food and beverage outlets and lifestyle shops

# Hysan's Progress in 2017 (con't)

- Marketing's tenant collaboration received media attention, extensive footfall and healthy spending figures
  - Revamped Louis Vuitton shop
  - eslite summer programme
  - Colourful I.T. showcase
- Loyalty clubs saw significant percentage growth of membership numbers and sales

# Hysan's Progress in 2017 (con't)



• Office

- Continue to enhance an inclusive office community that fits the needs and demands of modern-day users
- Diverse office portfolio which includes sales, banking, finance and insurance, technology, health and wellness, as well as high-end brands
- Three NGOs from different backgrounds moved into Leighton Centre, representing Hysan's continuing commitment to foster innovation and serve our community

## **Looking Ahead**



- Continue to support brands that offer classic luxury
- But also strengthen our commitment to promote lifestyle through food and beverage, as well as health and wellness, in an environment with a strong sense of community
- This will define the new retail where emerging consumers demand quality to be expressed through sustainability, honesty and individuality

# Looking Ahead (con't)



- Bring new initiatives to market with greater speed
- More digitalised and data-driven, and technology adopted at consumer level
- Maintain frequent dialogues with online retail operators and seek opportunities for partnerships
- Innovate and curate relevant content for Lee Gardens community; provide more support for Lee Gardens Association

# Looking Ahead (con't)



- Trend of global economic expansion is likely to continue in 2018; Hong Kong economy also expected to continue to grow
- Lee Garden Three's completion confirms our commitment to expand our lifestyle theme and curate the contents of the Lee Gardens community

# **2017 Annual Results Highlights**



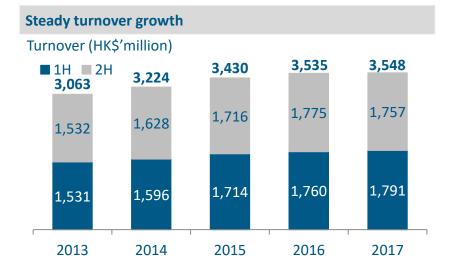
	2017 HK\$'M	2016 HK\$'M	%	
Turnover	3,548	3,535	0.4%	
Recurring Underlying Profit	2,349	2,369	-0.8%	
One-off early surrender compensation income				
(net of effect of taxation and non-controlling interests' shares)	142	-	n/m	
Underlying Profit	2,491	2,369	5.1%	
- Fair value gain or (loss) on investment properties located in				
· Hong Kong (net of effect of non-controlling interests' shares)	1,106	(1,157)	n/m	
· Shanghai*	11	6	83.3%	
<ul> <li>Imputed interest income on the interest-free loan to a joint venture</li> </ul>	28	-	n/m	* The investment properties are held by an associate of the
Reported Profit	3,636	1,218	n/m	Group.
	2017 HK\$'M	2016 HK\$'M	%	n/m: not meaningful
Shareholders' Funds	69,953	67,490	3.6%	10

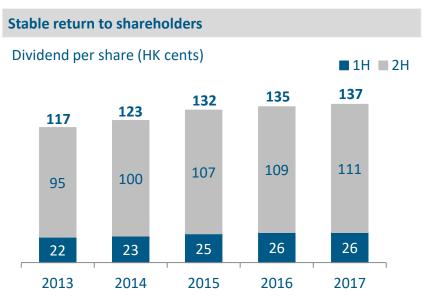
### 2017 Annual Results Highlights (con't)

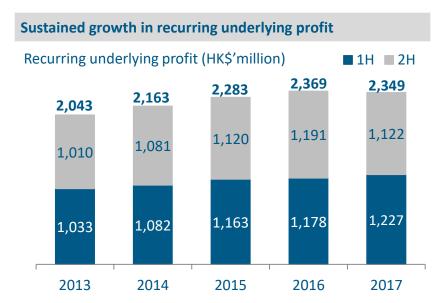


### **Recurring rental income from high quality investment properties**



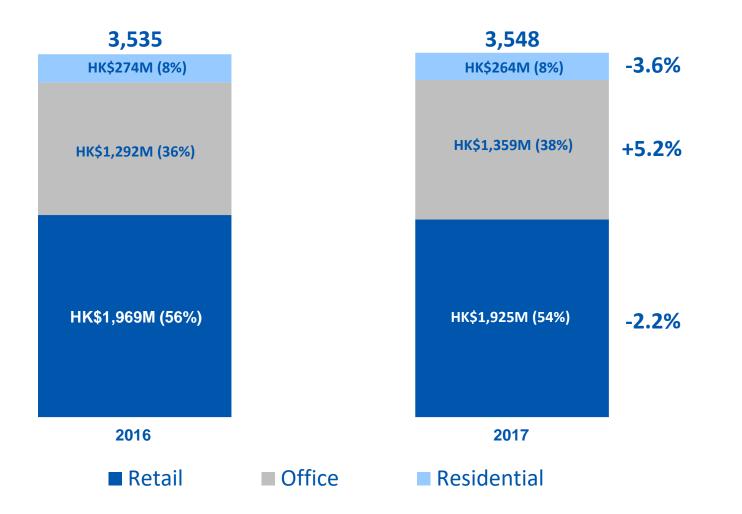








#### Turnover (HK\$'M)



# **2017 Performance: Retail Portfolio**



#### Market overview: Hong Kong Retail Sales

- 2017 full year: overall increase of 2.2% when compared to 2016
- Retail sales improvement reflecting an improvement in inbound tourism and resilience of local consumption demand

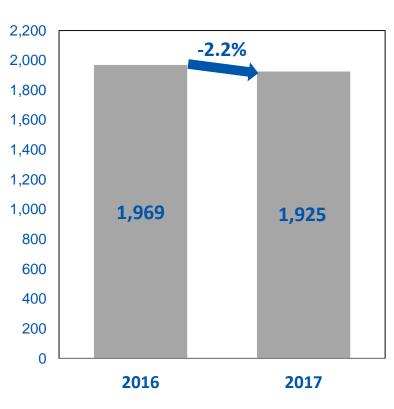
Type of retail outlet	Jan-Dec 2017 (YoY)
Jewellery, watches and clocks, and valuable gifts	+5.2%
Consumer durable goods	-3.1%
Food, alcoholic drinks and tobacco (other than supermarkets)	+3.2%
Clothing, footwear and allied products	+0.2%

### **2017 Performance: Retail Portfolio**

- Retail portfolio turnover decreased by 2.2% to HK\$1,925 million (2016: HK\$1,969 million)
- Occupancy: 97% as at 31 Dec 2017 (31 Dec 2016: 99%)
- The portfolio going through a process of tenant mix adjustment:
  - In general, new lettings, renewals and reviews saw either mild positive rental reversions or were flat
  - In cases where there were tenant mix changes, with some changes in rental structure, we rely more on turnover rent



HK\$'M



Turnover



# 2017 Performance: Retail Portfolio (con't)

- Total foot traffic decreased by around 5%, due to some major renovation and fit out work for new tenants
  - Improvement seen towards the end of the year
- The estimated tenant sales for 2017 saw single-digit percentage increase, when compared to 2016

# 2017 Performance: Retail Portfolio (con't)

- Newly joined tenants included Brunello Cucinelli, Zeiss Vision Center by Puyi Optical, Cha Ling, i.t blue block, BRICK LANE, The PHO and IPPUDO
- In early 2018, we welcome 10 Shanghai and Sushi Ta-ke

# 2017 Performance: Retail Portfolio (con't)

- Show-stopping events at Hysan's portfolio
- Hong Kong's most international sporting event Rugby Seven's Fan Walk attracted overseas fans and local visitors
  - Fan Walk's dining and shopping promotions brought customers and sales to Hysan's restaurants and shops
- Summer programme in cooperation with eslite and winter's Christmas markets both provided interesting contents and entertainment for shoppers
- Strong support for Arts in the Park's Night Parade which has called Lee Gardens home since 2013



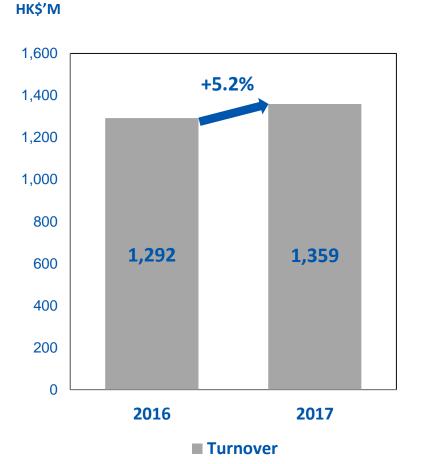




# **2017 Performance: Office Portfolio**

- Office portfolio turnover increased by 5.2% to HK\$1,359 million (2016: HK\$1,292 million)
- Occupancy: 96% as at 31 Dec 2017 (31 Dec 2016: 96%)
- Positive rental reversion in renewals, reviews and new lettings across the portfolio

**Office Portfolio Turnover** 





# 2017 Performance: Office Portfolio (con't)

- Hysan's office space accounts for more than 50% of its overall portfolio's gross floor area
- Contributed 38% of its turnover



# 2017 Performance: Office Portfolio (con't)

- Causeway Bay is one of the most sought-after areas for multinational and local corporations
- Lee Garden Three pre-leasing slowed down somewhat in second half of 2017, but close to 55% of its office space committed for rental



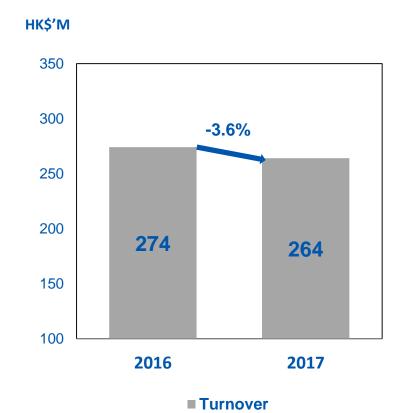
# 2017 Performance: Office Portfolio (con't)

- Balanced tenant mix showing the portfolio's diversity:
  - Professional and Consulting
  - Banking and Finance
  - ➢ Insurance
  - Semi-Retail
  - > The four above categories representing around 50% of our office lettable floor area
- No single category took up more than 20% of total lettable area
- Co-working is a strong up-and-coming category

# **2017 Performance: Residential Portfolio**

- Residential portfolio turnover decreased by
   3.6% to HK\$264 million (2016: HK\$274 million)
- Positive rental reversion on renewals, reviews and new lettings
- Occupancy: 75% as at 31 Dec 2017 (31 Dec 2016: 82%)
- Vacancy largely due to a number of renovations and changes in demand by expatriates

### **Residential Portfolio Turnover**





### Lee Garden Three Project

- Completed in December 2017
- Promotes environmental friendliness and work-life balance
- Roof Top Garden and a Sky Garden with a 100 metre long running track







## Tai Po Lo Fai Road Project



- Design development in good progress, statutory submissions ongoing
- Site formation and foundation works will start in Q2 2018

### **Indicative Cap Rates**



#### • No change in Cap rate from 31 Dec 2016

	31 Dec 2017	<b>31 Dec 2016</b>
Retail		
Lee Garden One	5.00%	5.00%
Lee Garden Two	5.25%	5.25%
Lee Garden Three	5.00%	-
Office		
Lee Garden One	4.25%	4.25%
Lee Garden Two	4.75%	4.75%
Lee Garden Three	4.25%	-
Residential		
Bamboo Grove	3.75%	3.75%
Property under redevelopment		
Lee Garden Three	-	4.25% - 5.00%

# **Strong Financial Position**



#### **Low Gearing**

- Total Gross Debt: HK\$6,176 million
   (31 Dec 2016: HK\$6,305 million)
- Net Debt to Equity: 5.0%
  - (31 Dec 2016: 5.4%)

#### **Strong Credit Rating**

- Net Interest Coverage: 17.1 times (2016: 20.5 times)
- Moody's: A3; Standard and Poor's: BBB+

#### **Stable Debt Profile**

- Fixed Rate Debt: 74.9% of the total gross debt (31 Dec 2016: 73.4% of the total gross debt)
- Average Debt Maturity: 4.3 years
   (31 Dec 2016: 4.3 years)
- Capital Market Issuance: 74.9%
   (31 Dec 2016: 73.4%)
- Average Cost of Finance: 3.4% (2016: 3.8%)



